

FEB 10 1955

IG RECOMMENDATION

1. The DD/I should be directed by the DCI to prepare three staff studies by 1 February 1955 setting forth detailed plans for:

(1) reconstituting and strengthening the SEC with the AD/SI as the permanent Chairman and staffing the committee with the most competent scientific intelligence specialists in the Government;

(2) revising the charter and intelligence mission of JAEIC with the view of recommending to the IAC that JAEIC be made a subcommittee of SEC; and

(3) preparing a mission, function, and organizational structure of a Guided Missiles Subcommittee of the SEC.

OSI POSITION, 7 JANUARY

(1) The Office has had under consideration for some time measures to strengthen the SEC. Such action is largely a matter of proper timing and of developing a receptive attitude on the part of service representatives. For these reasons, it is felt that no action should be initiated until recommendations of the Technological Capabilities Panel (TCP) and the General Clark Committee have been received.

(2) In general the Office feels that the time is coming when JAEIC should be a subcommittee of a strengthened SEC. However, for the same reasons set forth in (1) above, we recommend no action at this time.

(3) Recommendations closely paralleling those of the IG have been submitted to the DCI through the DD/I. No further action by the Office appears in order pending DCI decision.

DD/I VIEWS, 7 JANUARY

You concurred in our views and suggested that at the appropriate time we consult O/RR on the EIC experience.

You concurred in our views.

You advised us of the Agency decision to press for a GM Committee directly under the IAC rather than for a subcommittee of the SEC.

PROGRESS REPORT

Our position remains unchanged and no action will be initiated by this Office pending receipt of the reports of the TCP and the General Clark Committee.

No action is planned by the Office on this subject at this time.

In collaboration with ONE, we have prepared a draft DCID 3/6 providing for the establishment of a GM Committee under the IAC with full authority to coordinate community activities in this field. This draft DCID was circulated to the IAC members on 8 February and will be considered at an early meeting. Concurrently with this action, the Office has prepared plans for the establishment of a GM Division.

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IG RECOMMENDATION

2. As a minimum corrective effort the ID/I should direct the AD to produce the following by 1 February 1955:

(1) make a careful study of DCID 4/2 on "Priority List of Critical National Intelligence Objectives" and produce a comprehensive statement of critical national scientific intelligence objectives and present this statement to the DCI for the consideration of the IAC;

(2) acquire detailed and complete information on the production capabilities and competence of the various components in the Federal departments and agencies charged with scientific intelligence production;

OSI POSITION, 7 JANUARY

(1) DCID 4/2 has been rescinded and replaced by DCID 4/4. The statement of critical scientific intelligence objectives submitted for your consideration early in December has been revised to reflect the changes set forth in DCID 4/4. This revised statement of critical scientific intelligence objectives is scheduled for full Office consideration on 11 January. Shortly thereafter, a final approved draft will be submitted to you for further action in line with the recommendations of the IG.

(2) Action along the lines recommended by the IG are reflected in the annual report of the status of scientific and technical intelligence projects published by the SEC. The EW post mortem is a step in this direction. It is anticipated that the SEC will continue to acquire and disseminate information of this nature. The Office

DDI VIEWS, 7 JANUARY

You agreed with our position and on 30 January 1955 approved the statement of critical scientific intelligence objectives submitted for your review.

You agreed with our position and indicated that you desired action speeded up.

PROGRESS REPORT

An Army Reserve Officer on active duty, has been recruited as an IAC officer to head up the new Division about 15 March. Completed action on this item is contingent upon IAC approval of DCID 3/6

The second step, that of obtaining community concurrence in a statement of scientific and technical intelligence objectives, was initiated in the SEC meeting of 3 February 1955. Final action on this step, insofar as the SEC is concerned, is expected to take place in the SEC meeting of approximately 17 March 1955. Thereafter, the SEC agreed objectives should be ready for IAC consideration.

Action on this recommendation was initiated 7 February 1955 by the Chairman, SEC, in the form of an instruction to the SEC Secretariat to begin the assembly of information on projects now in progress or under consideration in the SEC member agencies. This information is to be compiled in convenient form so as to permit the scope of each Agency's interests to be determined readily.

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EYES ONLY

IG RECOMMENDATION

(3) produce a study on the qualitative and quantitative criteria for research in all scientific fields which fall within the mission and functions of O/SI; and
(4) produce a long-range office approved research program on specific intelligence objectives.

OSI POSITION, 7 JANUARY

feels that the establishment of a special group or staff to accomplish this same purpose in derogation of the SEC would be a serious error. It is recommended that action be continued through the SEC.

(3) and (4) Action on both these recommendations must stem from approved national scientific intelligence objectives now under consideration. At such time as these objectives are approved, internal planning on these research programs will be accelerated.

DDI VIEWS, 7 JANUARY

You agreed with our views and recommended that the target date for full implementation of the research program be 1 July 1955.

PROGRESS REPORT

As the next assignment, the Secretariat will compile information on the manpower competences and requirements of scientific and technical intelligence activities in the SEC member agencies.

With the approval of the scientific intelligence objectives by you on 30 January, planning was accelerated. On 1 February 1955, Chief, IRS, activated a planning group of four intelligence officers assigned to work on the program on a full-time basis. This group is to develop the criteria needed to determine the problems on which O/SI should expend research effort, produce a long-range Office research program, and devise methods for establishing and enforcing production priorities. The first draft of a research plan is due from the group on 15 March 1955. Thereafter, approval of the plan by the Intelligence Board and coordination with other segments of CIA are anticipated in time to permit completion of this phase of the effort by 30 June 1955.

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IG RECOMMENDATION

3. The DCI should order that a reprimand be inserted in the personnel file of the Chief, NED, and that he be required to submit himself to the discipline, command, and established liaison channels of the Office or be requested to resign from the Agency.

4. The DCI, as Chairman of the IAC, should instruct the Chief, JAEIC, to submit his material for the production of an Atomic Energy National Estimate through ONE and from thence to the IAC for finalization.

OSI POSITION, 7 JANUARY

Action required by the DCI.

It is my understanding that the recommended procedure is to be followed in the forthcoming National Estimate on the Soviet Atomic Energy program. The IG has indicated, however, that this is a DCI action.

DDI VIEWS, 7 JANUARY

You advised us that the former Chief, NED, would be transferred to the staff of the Special Assistant for Plans and Coordination in the near future.

You advised that you had instructed the then Chief, NED, to proceed along the recommended lines and that the problem was now solely one of follow-up to insure compliance.

PROGRESS REPORT

This transfer became effective by Agency notice 20-190-55 on 5 January 1955.

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I have since issued similar instructions to [REDACTED], the Acting Chief, NED.

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IG RECOMMENDATION

5. The AD/SI should organize a panel of consultants to assist him in the capacity of an Advisory Board; organize a second panel of consultants capable of supporting the activities of the Intelligence Production Staff; and organize a third panel of consultants capable of providing guidance to the substantive divisions in their intelligence research efforts.

6. The AD/SI should strengthen the Intelligence Board by:

(1) appointing the DAD/SI as the permanent Chairman and Chief, IPS, as Vice Chairman;

(2) requiring that all substantive staff and division chiefs attend regularly;

OSI POSITION 7 JANUARY

The Office has prepared a preliminary staff study closely paralleling the recommendations of the IG on this subject, a copy of which is available if you desire it. Basically, however, the Office feels that any major realignment of our consultant program should be geared to the national scientific objectives and programs now under development. At such time as these latter have reached a sufficient stage of development, we will submit recommendations.

(1) We disagree with this recommendation. DAD is on detached duty at this time and even if he were available, the Chief, IPS, whose staff supports the Board, is in the best position to provide leadership and continuity to the activities of the Board. The AD retains chairmanship ex officio and attends when a matter of sufficient importance warrants.

(2) We agree that all staff and division chiefs should attend regularly and we are taking steps to see that this is done.

DDI VIEWS, 7 JANUARY

You agreed with our comments and recommended that planning proceed at the appropriate time.

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You agreed with our position on this recommendation.

PROGRESS REPORT

At the present time, an Office Regulation on the use of consultants is in final draft and should be ready for early issuance. Concurrently, the future of the Boston Scientific Advisory Panel has been agreed upon among O/SI, OO, and key members of the Panel; the future relationship of O/SI to the converted TCF Panel 3 has been concurred in by the DGI, [REDACTED] and SA/P&G/DCI; a preliminary review of the present O/SI consultant roster has been made from the viewpoint of physical accessibility as a step toward accomplishing one of the subsidiary IG recommendations.

The performance of the Board has continued to improve under present arrangements. AD/SI has been presiding at key sessions; Chief, IPS, is providing improved support and continuity to the actions of the Board.

Through personal action on my part, the recommendation has been implemented.

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IG RECOMMENDATION

(3) granting to the Board substantive authority to approve or disapprove the publication of all Office intelligence including research aids; and

(4) reviewing all production programs in terms of support to CIA and in accordance with the needs of the intelligence community and recommending appropriate action to the AD/SI.

OSI POSITION, 7 JANUARY

(3) We agree that the coverage of the Board should be extended to all Office publications including research aids; however, we disagree that it should have final authority to approve or disapprove publications. The Board, by its nature, is advisory to the AD and should continue in this capacity, making its recommendations to the AD through the Chief, IPS.

(4) This responsibility is in the charter of the Board and is being implemented.

DDI VIEWS, 7 JANUARY

You agreed with our position.

You concurred.

PROGRESS REPORT

Measures to extend the substantive coverage of the Board have been initiated.

On 10 February 1955, the Board is to act on the IPS proposals designed to reduce the volume of reported material coming under the Board's surveillance. On 24 February 1955, the Board is to consider IPS proposals on rules of procedure for the Board in the conduct of its business.

7. The AD/SI should:

(1) assume the chairmanship of the O/SI Career Service Board or appoint an interim acting Board chairman;

You concurred in our position.

No change in our position.

(1) Under its new charter, approved on 9 December 1954, the O/SI Career Service Board is chaired by the senior member present. Our reason is that if the AD assumed the chairmanship, the Board would lose its advisory nature. The present system which was under consideration at the time of the IG survey and has since been instituted, is operating successfully. No change is thought necessary at this time.

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IG RECOMMENDATION

(2) require the Board members to fulfill their planning functions;

(3) require that all PER's be brought up to date and reviewed by the Board; and

(4) require the Chief NED to participate in the Office career program.

8. The AD/SI should confer with representatives of DD/P, State Department, and Department of Defense and prepare a staff study by 1 May 1955 with respect to formulating plans for the continuation of the essential efforts of the Scientific Division. 25X1A6a

OSI POSITION, 7 JANUARY

(2) This recommendation is being implemented as rapidly as possible. The Board has recently been meeting twice a week and has made major progress in the field of career planning. This progress will continue.

(3) We completely agree with the IG's recommendation. Action is underway to effect compliance. A report of progress will be submitted.

(4) In the past several weeks, Chief, NED, has responded affirmatively to several recommendations of the Board. Following suggestions of the Board, five recommendations for promotion have recently been submitted by the Chief, NED. Other developments indicate solution of this situation.

Planning along the lines suggested by the IG has been underway for some months. Substantial progress has been made and a report will be submitted to you by 1 May 1955.

DD/I VIEWS, 7 JANUARY

You agreed with our position.

You agreed with our proposed action.

You agreed with our actions.

You agreed.

PROGRESS REPORT

The Board has completed a Career status review of all Office personnel in the zone of consideration for promotion. Planning is underway to make use of the information obtained in this review.

By personal action on my part, and through close administrative follow-up, we have reduced the back-log of outstanding Fitness Reports materially and should be on a current status in the near future.

The recently appointed Acting Chief, NED, is continuing the favorable actions initiated by his predecessor. There is every indication that the career planning in NED is being brought into line with the Office program.

Planning has been accelerated along the following lines. Commencing in June 1954, a series of conferences regarding future plans for the Scientific Division, [REDACTED]

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IG RECOMMENDATION

OSI POSITION, 7 JANUARY

DD/I VIEWS, 7 JANUARY

PROGRESS REPORT
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9. The Requirements Branch should be removed from the control of the Executive Officer and integrated as a unit into the Operations Staff. Consideration should be given to the establishment within Operations Staff of two branches: (1) to provide for the formulation and processing of requirements; and (2) to conduct liaison and develop external relationships.

The transfer of Requirements Branch to the Operations Staff has been under consideration by the Office for some months as part of a realignment of certain staff responsibilities. We propose to comply with the concept of the recommendations of the IG and will submit our final plan for your review by 1 February.

You agreed with our position and indicated that this is an internal detail upon which you desired no report.

Plans for this transfer and other staff realignments are essentially complete and the transfer of responsibilities should take place on February 15.

10. The AD/SI should commend the Chief, IPS, and his staff for the excellence of their performance in delegating responsibility, enforcing priorities, and integrating NIS publications.

The recommended commendation was signed by you on 22 December 1954.

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EYES ONLY

PROGRESS REPORT

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IG RECOMMENDATION

OSI POSITION, 7 JANUARY

DD/I VIEWS, 7 JANUARY

PROGRESS REPORT

14. The Office should initiate a plan for obtaining by 1 May 1955 consumer evaluations to formal O/SI publications and issuances, including publications in the atomic energy field and current scientific intelligence.

increasing load of research planning are altogether too heavy a burden for one man to carry effectively. The Office, therefore, is giving serious consideration to the establishment of a small planning group to formulate over-all policy. A recommendation on this subject will be submitted when consideration is completed.

In late 1953, the Office obtained a favorable consumer evaluation of the Scientific Intelligence Digest. At the present time, the NIS Committee is conducting a similar survey of all NIS consumer reaction. It is our feeling that such evaluations are desirable. However, we recommend that they be conducted by your Planning Officer to cover all formal issuances of the DD/I area rather than separately by the issuing offices.

You agreed with our position for the present but indicated that you were not too keen on consumer surveys.

In view of this, we are taking no action on this recommendation. In any event, we do not believe that a survey of consumer reaction based on the production of the past few years would provide meaningful guidance to the Office. Much more would seem to be accomplished by a survey conducted after a suitable interval of operation under the developing Office research and production plan scheduled for full implementation by 1 July 1955.

15. The DD/I should require the AD/SI by 1 March 1955 to: (1) carefully delineate divisional project responsibilities and improve and strengthen the mechanism for integrating the end product; and (2) determine the best way to enforce firm priorities with specific dates for the completion of projects assigned.

In general, we concur with the recommendations of the IG. Some progress is being made along these lines. A statement of Office objectives and an established research program such as are now under development will provide a better basis for such activity than has heretofore been available. Based on these factors, it is planned to institute a more stringent control system for the issuance of reports, including the

You agreed with our position and indicated that a solution of this problem was closely geared to action on Recommendation 2 above. You recommended that we discuss our thinking with [redacted] and obtain his views on manpower utilization, graphs and other control measures. 25X1A9a

As Office planning continues to develop along the agreed lines, we will keep in touch with O/RR and other components of the Agency to obtain such information as may prove of value.

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IG RECOMMENDATION

16. The AD/SI should take no action to implement the reorganization of the management staff study at the present time. He should give careful consideration to the possible need for an ultimate reorganization of O/SI which will (1) reduce the span of management control to not more than five components, (2) better define areas of responsibility, and (3) provide a mechanism which can readily produce coordinated Office intelligence.

17. The AD/SI should relieve the Acting Chief, Chemistry Division, of his duties and place in his assignment the Chief IPS who holds a doctor's degree in chemistry and has had ten years experience as an intelligence officer including administrative experience.

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OSI POSITION, 7 JANUARY

feature of inter-divisional coordination. A priority system will be developed to support the project control system.

We concur in general with the recommendations of the IG. Any major reorganization of O/SI, particularly in the area of the substantive divisions, must be based upon clearly accepted scientific intelligence objectives and programs. As our work on these problems progresses, we will continue to consider the need for organizational changes and make suitable recommendations to you.

We concur in the IG's assessment of the Acting Chief, Chemistry Division, and plan to relieve him as quickly as possible. However, the Chief, IPS, is too valuable to the Office in his present capacity to be spared as a replacement. We do have one other good candidate within the Office now on duty with the Team in [redacted]. In addition, we are searching the Agency carefully, with the assistance of the Office of Personnel, for other qualified candidates and will report to you our final choice.

DD/I VIEWS, 7 JANUARY

You agreed with our position but indicated that in time you would like to see O/SI organized into larger units with a reduced span of control from the top.

After some discussion, you agreed with our proposed course of action and suggested that I talk to [redacted] and that recruitment requests be submitted to AD/P for the positions of Chief/NEO, Chief/Biology, and Chief/Chemistry.

25X1A9a

PROGRESS REPORT

We concur fully in your desires in this matter and at the appropriate time will submit recommendations for certain organizational changes. The recent Agency decision to establish a GM Division is, however, a temporary reversal of this concept.

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Since then I have discussed the matter with [redacted] recruitment requests have been submitted and the Agency has been carefully searched. We were unable to obtain the release of any of the individuals in TSS who may have been qualified to assume the duties of Chief, Chemistry. We have, however, interviewed [redacted], who appears

well qualified for the job. We believe we have an excellent opportunity to obtain his services for at least two years commencing in early summer. I have also read to the Acting Chief, Chemistry, the comments contained in the IG report and discussed his

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OSI POSITION, 7 JANUARY

DD/1 VIEWS, 7 JANUARY

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18. The Acting Chief of the Biology Division should be relieved of his assignment as Acting Division Chief and as coordinator of the Biological Warfare Task Force.

We recognize some validity in the IG's assessment of the performance of the Acting Chief of the Biology Division. However, we do not believe that, in the absence of a better qualified replacement, he should be relieved of his assignment at this time. The Acting Chief assumed the leadership of the Biology Division under difficult conditions. Although he has not been able to improve significantly the performance of the Division, we hope that with further training and proper backing he can continue in his present assignment with the understanding that he will be replaced if and when a more qualified individual is obtained.

You agreed with our comments.

PROGRESS REPORT

performance with him very carefully. His reaction was to deny all charges categorically and request time to submit rebuttal. I have given him time but have not received his side of the case as yet. In view of the unusual nature of this case, I am attaching as Tab A a Memorandum for Record which I wrote after my interview with him. If you feel it in order, I should be interested in the reactions of the IG to the comments put forward by the Acting Chief, Chemistry Division. Irrespective of this, we anticipate relieving him of his duties as Acting Chief, Chemistry Division.

I have discussed the matter in detail with the Acting Chief, Biology Division. He understands his position as the Acting Chief and that recruitment is underway to obtain a better qualified replacement. He accepted the situation with good grace.

IG RECOMMENDATION

19. Appropriate action should be taken on Conclusions and Recommendations in the Discussion section of this report concerning changes in the functions and corrections in the activities of the Office.

OSI POSITION, 7 JANUARY

As time permits, the various detailed suggestions and observations of the IG will be extracted and utilized for the general improvement of the Office. A record of these actions will be maintained and furnished to you from time to time.

DD/I VIEWS, 7 JANUARY

You had no specific comment on this recommendation.

PROGRESS REPORT

I have personally reviewed pertinent portions of the IG's report with each Staff and Division Chief with exception of Acting Chief. In some instances, I have furnished the individual extracts from the report and am now receiving comments based thereon. If you feel it is desirable, we will assemble these comments in a report of minor actions taken for your review at a later date.

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EYES ONLY